

Exhibit 3
UCR Plan Board Meeting Minutes
July 23 & 24, 2007

Gutierrez, Avelino A., PRC

From: Willert, Terry [Terry.Willert@dora.state.co.us]
Sent: Wednesday, July 18, 2007 2:07 PM
To: Conway, Andrew M.
Cc: Gutierrez, Avelino A., PRC; wleonard@dot.state.ny.us
Subject: RE: UCR Questions
Attachments: UCRA State Plan template.doc

Andrew,
First, call me Terry.

I'm cc'ing this response to Avelino so your questions can be on the agenda for next week's UCR Board meeting, or to at least be sure they get answered during the meeting.

What I can tell you is that California should file a State Plan, if it has not already done so, to participate in the UCR Agreement. I have attached a copy.

I will also forward this email to the Bill Leonard, Chair of the Revenue and Fees Subcommittee, to ensure California's revenue entitlement is considered for 2008 fees.

Terry L. Willert
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From: Conway, Andrew M. [mailto:AConway@DMV.Ca.Gov]
Sent: Wednesday, July 18, 2007 1:42 PM
To: Willert, Terry
Subject: UCR Questions

Hi Mr. Willert –

If you know of another person I should send these questions, please let me know...but your email was handy ☺

You may have heard that California now has enabling legislation for UCR that is effective 1/1/08. Because our fiscal years run July-June, I've been asked to do some revenue impact analysis on this bill and I'm trying to estimate when revenue would come to California.

First question - I know that the 2007 UCR fee is in the process of being set, but when would the 2008 fee (which could now include CA revenue) be set?

Second question – when could we anticipate the 2007 and 2008 fees being collected? December 07 and December 08. like SSRS? Will there be any attempt to collect twice in the coming months because last December's SSRS fees were essentially lost?

cheers

7/19/2007